juwi Shizen Energy



EU Industry Days

Jan Warzecha, Representative Director

March 18th, 2021

We take action for the blue planet.



AGENDA

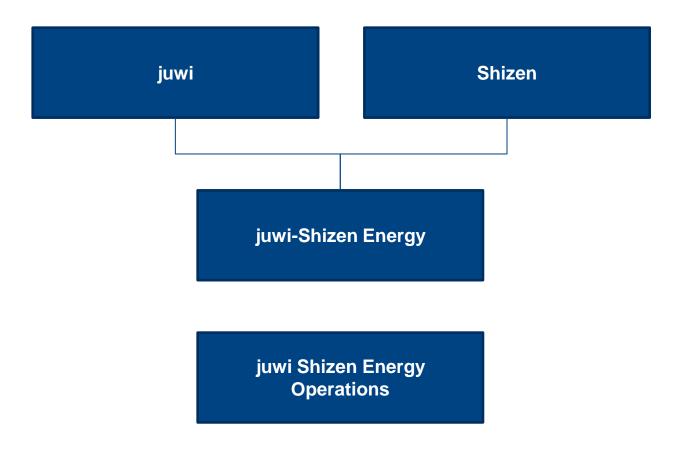
- COMPANY INTRODUCTION
- EXPERIANCE OF OUR EUROPEAN/JAPANESE JOINT VENTURE
- FUTURE OF THE MARKET AND INPUT TO THE CURRENT INDUSTRY DISCUSSION



COMPANY INTRODUCTION



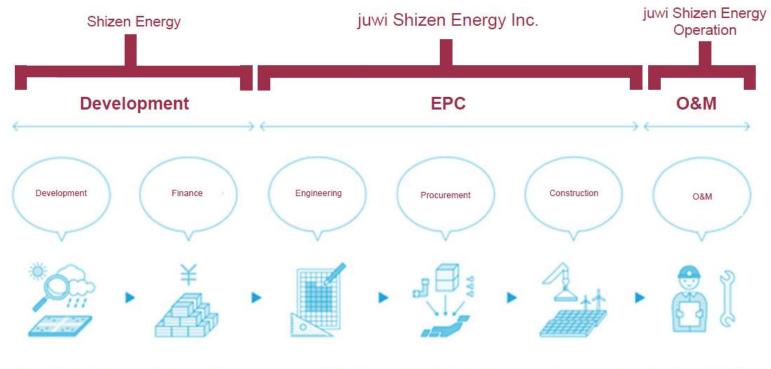
juwi Shizen Energy – a Japanese – European (German) joint venture



- First contacts in 2012
- JV Founded in 2013
- Engineering, Procurement andConstruction as well as
- Operation of Solar power plants
- ~ 175 employees in Japan



GROUP INTRODUCTION



Assessing environmental factors and weather conditions, we search for land suitable for building renewable energy power plants. After conducting feasibility studies, we close agreements with utilities and obtain permits from the relevant authorities

Finding a suitable partner for financing power plants is another important step. We work with a range of potential financing partners from local businesses, banks, renewable energy investors, and local communities

By assessing local weather characteristics, land conditions and surrounding transmission lines, we design the plant to maximize its generation capacity. Best and suitable equipments are selected at this phase

Our relationship with global equipment suppliers and our pricing know-how enable us to procure the best and selected equipment needed for plant construction. Our capabilities also cover import and logistics management

By collaborating with local contractors, we carry out civil engineering works from construction of plant foundations to installation of solar panels and inverters

We carry out regular maintenance of the finished power plants as precautionary measure to prevent operational failures. In addition, our monitoring system automatically detects abnormalities and enables us to restore plants to full function in a timely manner

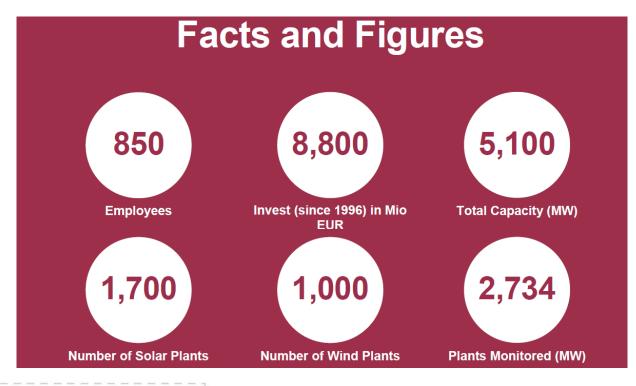


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juwi AG INTRODUCTION



juwi AG's headquarters in Wörrstadt







SHIZEN ENERGY INTRODUCTION

Shizen Energy is Japan's one of the largest developer of solar power plants. We have developed over 950 MW to date, and are committed to create a business that will endure for 100 years. Our strength is our connection to local communities, and our deep know-how about the energy and energy development industries in Japan. We have a commitment to designing energy solutions, and to expanding renewable energy around Japan. Shizen Energy was listed in the TOP500 High Growth companies in 2020 by the Financial Times.

Developing power plants together with local initiatives

- Financing schemes where local communities participate
- Explanation sessions that include local stakeholders
- Shizen Energy sessions and workshops

Mechanisms in which local residents can proactively take part in the process of building and operating power plants



Creating a community-based business

 Constructing and maintaining power plants in collaboration with local civil engineers and contractors

Sustainable creation of jobs





工事実績 Project Achievements

太陽光 Photovoltaic Power 69 カ所 sites

完工合計 Total **291.0** MW

および着工中合計 約 314 MW Under Construction

主なプロジェクト Major Projects

栃木県佐野市 Sano, Tochigi

42 MW Under Construction 栃木県佐野市 Sano, Tochigi

54 MW Under Construction

福島県福島市 Fukushima, Fukushima

100 MW 着工中 Under Construction

記工実績 Completed Project

中国•四国 Chuqoku Shikoku 7.3 MW 中部 Chubu 12.7 MW

近畿 Kinki 35.6 MW

東北 Tohoku 118.7 MW

関東 Kanto

19.5 MW



Kyushu Okinawa 6.8 mw

九州・沖縄

(2020年11月時点 as of Nobember., 2020)







EXPERIANCE OF OUR EUROPEAN/JAPANESE JOINT VENTURE



Experience as a Joint Venture

- We are in a very special situation
 - Renewable energy is a very young industry
 - Our role as EPC is creating the link to the very traditional and domestic construction industry
- Within our business we need to integrate
 - International and domestic Japanese business partners
 - Old and young employees (from just graduated to 75 years old collegues)
 - Visionary and urban mindset with local rural construction sites
- Of course, we face the challenges of any Japanese international cooperation like
 - Language
 - Business culture
 - Technical standards
- But we manage these challenges successfully since nearly 10 years



FUTURE OF THE MARKET AND INPUT TO THE CURRENT INDUSTRY DISCUSSION

- I. R&D
- II. Standards and Regulations
- III. Direct company-company cooperation
- IV. Housing / construction industry



Comment on research and technology

- In Solar power generation R&D topics between Japan and Europe are not easily identifiable
 - A) the industry is not in an early phase any more
 - B) Key components and drivers of progress are PV modules (Chinese manufacturers by far dominate that segment)
 - C) still the industry in Japan needs to reach a different total cost level (jSE is working on new initiatives that will lead to further reduction on costs for our customers)
 - D) For example, new type of rack or rack material and improvement of other components could reduce total cost
- RE-Segments that could be very well be suited for R&D cooperation could be
 - Off-shore wind
 - Hydrogen production (and global sourcing) and infrastructure
 - Electric grid infrastructure and grid management optimization



-Areas of possible cooperation in technical standards and regulatory environment between Europe and Japan

Technical standards

- Acceptance of respective technical norms of products and components (i.e. cable specifications) current setup
 requires re-certification according to Japanese technical norms. Homogenization of norms could facilitate respective
 use of products in Europe and Japan
- (Technical) Regulatory environment
 - Building code (construction industry regulations for PV power plants i.e. static calculations for the racking systems)
 - Electric code on electric power installations (needs adaptations for RE power plants)
 - Rules for management of the Electricity grid (adaptation of the grid management to renewable power: for example, "connect and manage"-principle, i.e. non-firm connection of power plants to the grid in place in Japan since beginning of 2021.)
- (Administrative/Commercial) Regulatory environment
 - Rules for sharing cost burden of adapting the grid to new need of decentral generation
 - Regional obligation to dedicate area for PV and wind and other RE generation (Example: German wind priority areas in regional (city) planning guidelines)



Areas of direct cooperation between European and Japanese companies / facilitating respective market entry

European companies will be looking for market entry and partnerships in the following areas / same as Japanese companies will be looking for partners:

- Innovative solutions/equipment in racks and floating solutions
- Electrolysers and hydrogen components
- Special PV panels i.e. building integrated or hybrid solar panels (electricity + hot water)
- Innovative inverters and software for performance forecast for PV and wind on- and off-shore
- Offshore wind turbines and equipment
- ... and so on.

juwi Shizen Energy willing to explore such opportunities and services!



Further topics from the "decarbonized society": Housing / construction industry

Energy	①Offshore Wind	To maximize by 2050 targeting 45GW
	②Am monia	To reach 20% of total Thermal power generation by 2030
	③Hydrogen	Consumption 20 million Tons in 2050
	④Nuclear	Internationnal cooperation with New-Typ-Furnace
Transportation	⑤Automobile+Storage-batttery	All new cars be EVs in mid by mid of 2030s
&	©Semiconductor&IT	To reduce electricity consumption of power-semiconductor by 50%
Manufacturing	⑦Vessels	To convert to alternative fuel such as Hydrogen by 2050
	®Logistics	To decarbonize prot facilities
		Zero-emissions of CO2 by 2050
	@Aircraft	Innovation, Electrification, Alternative fules
	@Carbon recycling	Cost reduction
Home	@Houses	New houses with Zero-emisions in average by 2030
&	@Resource circulation	Use of biomass
Offices	(ALife-style	To promote local decarbonization businesses

Japan has announced ambitious change in housing energy consumption

This could be a mutually advantageous area of cooperation

Programs, learnings and manufacturing know how can be transferred from European (my knowledge from German) market: "triple glazing standard vs. single glass standard"

Japanese government announced the outline of the policy "realization of a decarbonized society by 2050" as of December 2020



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