

# 27<sup>th</sup> Annual Meeting of the



on **Thursday, 16 April 2026**

## Tentative Agenda

Brussels	Session	Tokyo
	<i>Registration &amp; Welcome coffee</i>	
09:15	<b>OPENING REMARKS</b> by the co-Chairs <ul style="list-style-type: none"> <li>• <b>Belén GARIJO</b> (BRT Chair – EU-side)</li> <li>• <b>Nobuhiro ENDO</b> (BRT Chair – Japan-side)</li> </ul>	16:15
09:25	<b>KEYNOTE SPEECHES</b> by the Authorities (moderated by B. Garijo) <ul style="list-style-type: none"> <li>• <b>EC keynote</b> (15 mins) <i>TBC</i></li> <li>• <b>METI keynote</b> (5 mins) <i>TBC</i></li> <li>• <b>MOFA keynote</b> (5 mins) <i>TBC</i></li> <li>• <b>MIC keynote</b> (5 mins) <i>TBC</i></li> </ul> <b>Handover</b> to the EC of the BRT's Recommendations (5 mins, incl. photos)	16:25
10:00	<b>PANEL DISCUSSION #1 – GLOBAL TRADE</b> (moderated by N. Endo) – 5 min per presentation, 45 minutes of discussion <ul style="list-style-type: none"> <li>• <b>BRT JP-side #1: TBC</b></li> <li>• <b>BRT EU-side #1: European Services Forum – Pascal Kerneis</b></li> <li>• <b>BRT JP-side #2: TBC</b></li> <li>• <b>BRT EU-side #2: BUSINESSEUROPE – Markus Beyrer</b></li> <li>• <b>GOJ: TBC</b></li> <li>• <b>EC: TBC</b></li> </ul> <b>Q&amp;A</b> (3 min per intervention) <i>Various</i>	17:00
11:15	<i>Coffee break</i>	18:15
11:30	<b>PANEL DISCUSSION #2 – ECONOMIC SECURITY</b> (moderated by B. Garijo) – 5 min per presentation, 45 minutes of discussion <ul style="list-style-type: none"> <li>• <b>BRT EU-side #1: DIGITALEUROPE – Lasse Heidemann</b></li> <li>• <b>BRT JP-side #1: TBC</b></li> <li>• <b>BRT EU-side #2: Siemens K.K. – Masako Imamura</b></li> <li>• <b>BRT JP-side #2: TBC</b></li> <li>• <b>EC: TBC</b></li> <li>• <b>GOJ: TBC</b></li> </ul> <b>Q&amp;A</b> (3 min per intervention) <i>Various</i>	18:30

12:45	<i>Lunch</i>	19:45
14:15	<b>WORKING PARTY REPORTS &amp; DISCUSSION; JOINT RECOMMENDATIONS</b> (moderated by N. Endo) – 7 min presentation & 8 min discussion per WP	21:15
	<ul style="list-style-type: none"> <li>• <b>WP1 Presentation:</b> <i>TBC</i></li> <li>• <b>WP1 Discussion:</b> <i>Various</i></li> <li>• <b>WP2 Presentation:</b> <b>Chugai Pharmaceutical Co., Ltd. – Osamu Nagayama</b></li> <li>• <b>WP2 Discussion:</b> <i>Various</i></li> <li>• <b>WP3 Presentation:</b> <b>Dassault Systèmes K.K. – Philippe Godbout</b></li> <li>• <b>WP3 Discussion:</b> <i>Various</i></li> <li>• <b>WP4 Presentation:</b> <i>TBC</i></li> <li>• <b>WP4 Discussion:</b> <i>Various</i></li> </ul>	
15:15	<b>APPROVAL OF THE JOINT RECOMMENDATIONS</b>	22:15
	<ul style="list-style-type: none"> <li>• <b>Belén GARIJO</b> (BRT Chair – EU-side) (5 min)</li> <li>• <b>Nobuhiro ENDO</b> (BRT Chair – Japan-side) (5 min)</li> </ul>	
15:25	<i>Coffee break</i>	22:25
15:45	<b>PANEL DISCUSSION #3 – INDUSTRIAL COMPETITIVENESS</b> (moderated by B. Garijo) – 5 min per presentation, 45 minutes of discussion	22:45
	<ul style="list-style-type: none"> <li>• <b>BRT EU-side #1:</b> <b>Dassault Systèmes K.K. – Philippe Godbout</b></li> <li>• <b>BRT JP-side #1:</b> <i>TBC</i></li> <li>• <b>BRT EU-side #2:</b> <i>TBC</i></li> <li>• <b>BRT JP-side #2:</b> <i>TBC</i></li> <li>• <b>EC: DG GROW</b> – <b>Kerstin Jorna</b>, Director General</li> <li>• <b>GOJ:</b> <i>TBC</i></li> </ul>	
	<b>Q&amp;A</b> (3 min per intervention) <i>Various</i>	
17:00	<b>DEFENCE TASK FORCE REPORT</b> (moderated by N. Endo) (15 mins)	00:00
17:15	<b>REMARKS BY THE AMBASSADORS</b>	00:15
	<ul style="list-style-type: none"> <li>• <b>Kazutoshi AIKAWA</b> (Ambassador Extraordinary &amp; Plenipotentiary of Japan to the European Union, Mission of Japan to the EU) (5 mins)</li> <li>• <b>Jean-Eric PAQUET</b> (Ambassador of the EU to Japan, Delegation of the EU to Japan) (5 mins)</li> </ul>	
17:25	<b>CLOSING REMARKS by the co-Chairs</b>	00:25
	<ul style="list-style-type: none"> <li>• <b>Belén GARIJO</b> (BRT Chair – EU-side)</li> <li>• <b>Nobuhiro ENDO</b> (BRT Chair – Japan-side)</li> </ul>	
17:40	<b>POST-EVENT NETWORKING RECEPTION</b> for on-site attendees	

*This document shows tentative speaking slots. The latest public version of the agenda is available at [https://www.eu-japan.eu/sites/default/files/brt/pastmeetings/2026/brt2026\\_latestagenda.pdf](https://www.eu-japan.eu/sites/default/files/brt/pastmeetings/2026/brt2026_latestagenda.pdf)*

### **Panel Discussion #1 – Global Trade**

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Global trade could be a part of the Economic Security theme, but it has taken such a major importance that the co-Chairs believe it deserves a theme of its own. The overall objective here is to identify how the EU and Japan can join forces to ensure the international development of trade (including Global South/Global Gateway) evolves fairly, legally, and respecting our interests.

- What can the EU-Japan BRT do or recommend to orient key decisions such as **trade agreements, tariff and non-tariff barriers, and fair competition practices**, to be made in the respect and defence of the European and Japanese economic interests?
- What should the EU and Japan do to lead free and open international trade and involving other like-minded countries?

In-depth analysis, monitoring and precise recommendations to our respective authorities would help them **set the right priorities in the global discussions**.

### **Panel Discussion #2 – Economic Security**

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This is a critical topic for our 2 geographies. Articulated both by the EU and Japanese Authorities around the “Protect – Promote – Partner” triangle (and also Prepare), we believe the BRT should bring analysis and recommendations to our respective Authorities on this focused area, by answering the following questions:

- How can public and private stakeholders, from EU and Japan, work together on better securing our common and respective **Supply Chain Resilience**? This will take into account the growing export restrictions and other coercion.
- What type of corporate actions are necessary to strengthen the continuity and solidify the various elements related to economic security?
- How can EU and Japanese companies further **promote their Clean and Digital technologies**?
- How can public and private stakeholders, from the EU and Japan, work together on **better protecting data (personal data, industrial technologies, patents,...)** to increase the efficiency of our R&D and operations, while protecting our industries and Society from data and info leakage?
- What could the EU and Japanese Authorities do to further develop EU-Japan **partnerships at industry level, notably to develop cross-investment**?

### **Panel Discussion #3 – Industrial Competitiveness**

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All the policies on Competitiveness are at the heart of our operations, investments, and economic sustainability. The EU and Japan share the similar challenges regarding the gap on innovation vs. the U.S. and China. Joining forces on certain policies and/or certain sectors would be highly relevant and beneficial to both of us. EU-Japan BRT Working Parties should work on the following questions :

- What are the industrial domains where the **EU and Japan would both benefit from increasing their partnership**, may it be to complement each other or to strengthen their competitive advantage, and where precisely in their respective value chain, should they focus on?
- How can the EU and Japan better join forces on their common objective of **decarbonisation and management of energy cost**?
- How can the EU and Japan work further together to **reduce dependencies** towards third countries?
- What do the EU and Japan need to do together to accelerate and succeed in the digital transition, including with the **design and implementation of AI and disruptive technologies** within the different levels of our value chains?
- What should the EU and Japan do to **implement the new Competitiveness Alliance** underpinned by its three pillars of ‘trade’, ‘common economic security’ and ‘innovation on the green and digital transitions’?

### **Working Party Presentations & Discussion**

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This year, we extended the time allocated for the Working Party activity report to 15 minutes at the Annual Meeting.

The intention behind this change is to ensure that all member companies can share and understand each Working Party’s achievements over the past year and the key points of their recommendations. Of the 15 minutes assigned to each Working Party, approximately 7 minutes will be used for reports from the WP leader(s), and around 8 minutes will be allocated for comments and input from participating member companies.

If you would like to offer comments during the 8 minute discussion, please review the recommendation document in advance and inform the secretariat ahead of time. Please keep your comments concise and focused on the working party recommendations, given the limited time we have. If time permits on the day, we also plan to accept real time comments.

Names in **bold** are confirmed as of 2026-03-06. Any questions to [roundtable@eu-japan.eu](mailto:roundtable@eu-japan.eu)